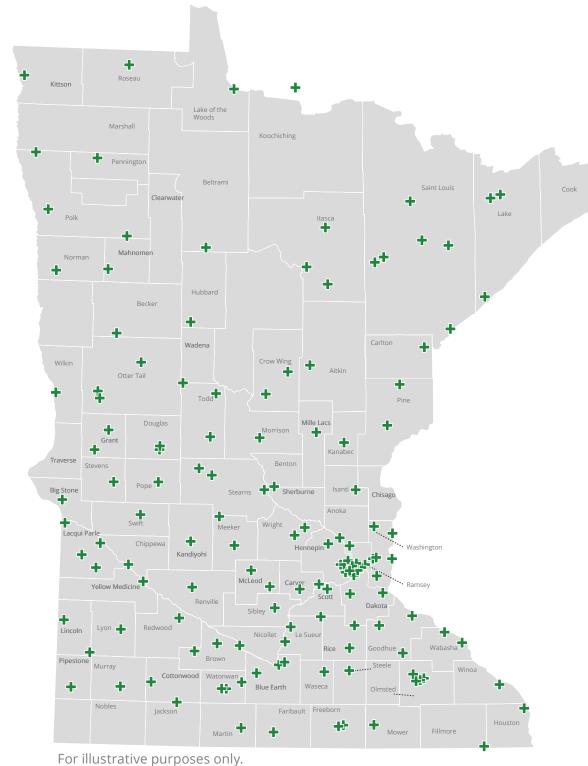




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Hospitals +



City	Hospital	C
Ada	Essentia Health	F
Aitkin	Riverwood Healthcare Center	F
Albert Lea	Mayo Clinic Health System Albert Lea	F
Albert Lea	Minneapolis VAMC	F
Alexandria	Alomere Health	F
Alexandria	St. Cloud VAMC	Fi
Appleton	Appleton Area Health	G
Arlington	Ridgeview Sibley Medical Center	G
Aurora	Northern Pines Medical Center	G
Austin	Mayo Clinic Health System Austin	G
Baudette	Lakewood Health Center	G
Bemidji	Bemidji VA Clinic	G
Benson	Swift County Benson Hospital	G
Bigfork	Bigfork Valley Hospital	G
Blue Earth	United Hospital District	G
Brainerd	Brainerd VA Clinic	G
Brainerd	St. Joseph's Medical Center Essentia	
	Health	Н
Breckenridge	St. Francis Medical Center	Н
Buffalo	Buffalo Hospital	Н
Burnsville	M Health Fairview Ridges Hospital	Н
Cambridge	Cambridge Medical Center	Н
Cannon Falls	Mayo Clinic Health System Cannon Falls	Н
Chaska	Two Twelve Medical Center	Н
Cloquet	Cloquet Community Memorial Hospital	lr
Cook	Cook Hospital	F
Coon Rapids	Mercy Hospital	L
Crookston	Riverview Health	L
Crosby	Cuyuna Regional Medical Center	L
Dawson	Johnson Memorial Health Services	L
Deer River	Essentia Health	Li
Detroit Lakes	Essentia Health St. Mary's	Li
Duluth	SMDC Medical Center	L
Duluth	St. Mary's Medical Center Essentia	IV
D. d. dl	Health St. Labela Hagaital	IV
Duluth - ··	St. Luke's Hospital	N
Edina	M Health Fairview Southdale Hospital	IV
Elbow Lake	Prairie Ridge Hospital and Health Services	IV IV
Ely	Ely Bloomenson Community Hospital	IV IV
Ely	Ely VA Clinic	
Eiy Fairmont	Mayo Clinic Health System Fairmont	IV.
raillioill	Mayo Cililic riealth System Fairmont	IV

City	Hospital
Faribault	Allina Health Faribault Medical Center
Fergus Falls	Fargo VMAC
Fergus Falls	Lake Region Healthcare Corporation
Fort Snelling	Minneapolis VAMC
Fosston	EH Fosston Hospital Essentia Health
Fridley	Mercy Hospital — Unity Campus
Glencoe	Glencoe Regional Health Services
Glenwood	Glacial Ridge Hospital
Golden Valley	Regency Hospital of Minneapolis
Golden Valley	Struther's Parkinson Center
Graceville	Essentia Health Graceville
Grand Marais	Cook County North Shore Hospital
Grand Rapids	Deer River Healthcare Center
Grand Rapids	Grand Itasca Clinic & Hospital
Granite Falls	Avera Granite Falls Health Center
Granite Falls	Granite Falls Municipal Hospital and Manor
Hallock	Kittson Memorial Healthcare Center
Hastings	Regina Hospital
Hendricks	Hendricks Community Hospital
Herman	Coteau Des Prairies Hospital
libbing	Fairview Range Medical Center
Hibbing	Hibbing VA Clinic
Hutchinson	Hutchinson Health Hospital
nternational alls	Rainy Lake Medical Center
La Crescent	MCHS Franciscan Medical Center
Lake City	Mayo Clinic Health System Lake City
Lake Crystal	Madelia Health
Le Sueur	Ridgeview Le Sueur Medical Center
Litchfield	Meeker Memorial Hospital & Clinics
Little Falls	St. Gabriel's Hospital
Long Prairie	CentraCare
Mabel	Winneshiek Medical Center
Madelia	Madelia Health
Madison	Madison Hospital
Mahnomen	Mahnomen Health Center
Mankato	Mayo Clinic Health System
Mankato	Minneapolis VAMC
Maple Grove	Gillette Children's Specialty Healthcare
Maple Grove	Maple Grove Hospital
Maplewood	M Health Fairview St. John's Hospital

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44 Retail Clinics



7,225+ Primary Care Providers Specialists

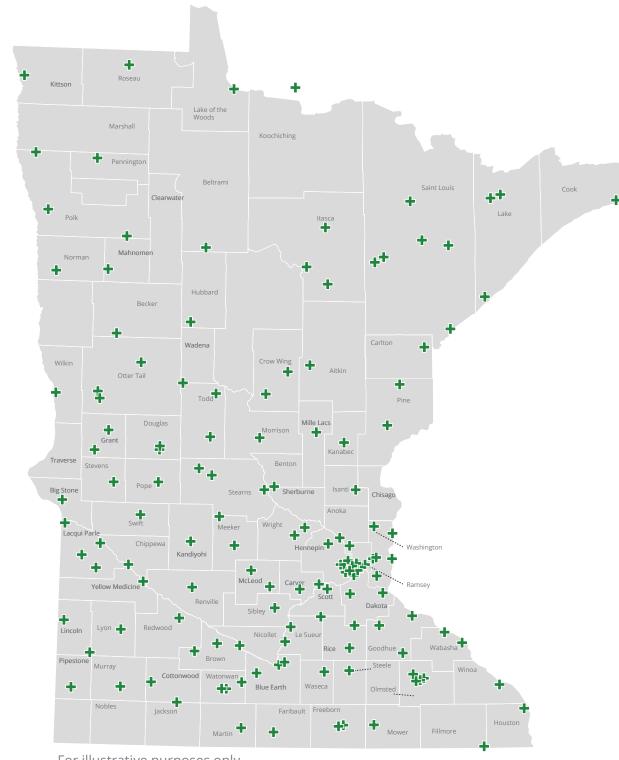








Hospitals +



For illustrative purposes only.	٠
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City	Hospital	City	Hospital
Maplewood	Minneapolis VAMC	Rochester	Olmsted Medical Center Hospital
Marshall	Avera Marshall Regional Medical Center	Roseau	Life Care Medical Center
Melrose	CentraCare Health	Sandstone	Essentia Health Sandstone
Minneapolis	Abbott Northwestern Hospital	Sauk Centre	CentraCare Health System
Minneapolis	Hennepin Healthcare System	Scandia	Osceola Medical Center
Minneapolis	Children's Minnesota Hospital	Shakopee	St. Francis Regional Medical Center
Minneapolis	M Health Fairview Clinics and Surgery	Slayton	Murray County Memorial Hospital
	Center	Sleepy Eye	Sleepy Eye Medical Center
Minneapolis	M Health Fairview University of	Springfield	Mayo Clinic Health System Springfield
Minnoanolis	Minnesota Medical Center — West Bank	St. Cloud	Centracare Wound Center
Minneapolis	M Health Fairview University of Minnesota Medical Center — East Bank	St. Cloud	St. Cloud Hospital
Minneapolis	Minneapolis VA Medical Center	St. Cloud	St. Cloud VAMC
Minneapolis	Maple Grove Hospital	St. James	Mayo Clinic Health System St. James
Montevideo	CCM Health	St. James	Minneapolis VAMC
Montevideo	St. Cloud VAMC	St. Louis Park St. Paul	Park Nicollet Methodist Hospital Children's Health Care St. Paul
Monticello	CentraCare Health	St. Paul	
Moose Lake	Mercy Hospital	St. Paul	HealthEast Outpatient Services
Mora	Welia Health	St. Paul	HealthPartners Surgery Center M Health Fairview St. Joseph's Hospital
Morris	Stevens Community Medical Center	St. Paul	United Hospital
New Prague	Mayo Clinic Health System	St. Paul	Northfield Hospital
New Ulm	New Ulm Medical Center	St. Paul	Regency Hospital of Minneapolis
Northfield	Northfield Hospital	St. Paul	Regions Hospital
Olivia	Olivia Hospital and Clinic	St. Peter	River's Edge Hospital & Clinic
Onamia	Mille Lacs Hospital	Staples	Lakewood Health System
Ortonville	Ortonville Area Health Services	Stillwater	Lakeview Hospital
Owatonna	Owatonna Hospital	Thief River	Sanford Thief River Falls Behavioral
Park Rapids	St. Joseph's Medical Center Park Rapids	Falls	Health Center
Paynesville	CentraCare Health	Two Harbors	Lake View Memorial Hospital
Perham	Perham Health	Tyler	Avera Tyler Hospital
Pipestone	Pipestone County Medical Center	Virginia	Essentia Health Virginia
Princeton	M Health Fairview Northland Medical	Wabasha	St. Elizabeth Hospital
B 1147	Center	Waconia	Ridgeview Medical Center
Red Wing	Mayo Clinic Health System	Wadena	Tri-County Hospital
Redwood Falls	Carris Health	Warren	North Valley Health Center
Redwood Falls	Redwood Area Hospital	Waseca	Mayo Clinic Health System Weseca
Robbinsdale	North Memorial Health Hospital	Willmar	Carris Health Rice Memorial Hospital
Rochester	Mayo Clinic Hospital Saint Maryo	Windom	Windom Area Hospital
Rochester	Mayo Clinic Hospital, Saint Marys	Winona	Winona Health Services
Rochester	Campus Mayo Clinic Hospital, Methodist Campus	Woodbury	M Health Fairview Woodwinds Hospital
Rochester	Minneapolis VAMC	Wyoming	M Health Fairview Lakes Medical Center
Notificate	Willing apons Willie	Zumbrota	Zumbrota Community Hospital

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44 Retail Clinics



20 HealthHUBs



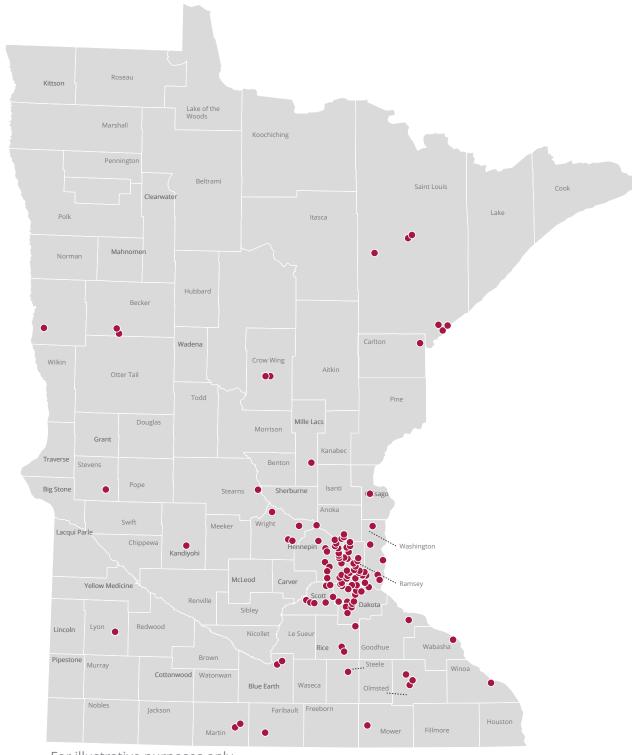








Urgent care centers



For illustrative purposes only.

City	Urgent care center	City	Urgent care center
Andover	HealthPartners RiverWay Urgent Care	Detroit Lakes	Essentia Health
Andover	M Health Fairview Urgent Care	Detroit Lakes	Essentia Health St. Mary's
Andover	Medexpress Urgent Care	Duluth	Essentia Health Urgent Care Duluth
Anoka	HealthPartners RiverWay Andover Urgent Care	Duluth	Essentia Health Orthopedic Urgent Care
Apple Valley	Allina Health Urgent Care	Duluth	Essentia Health West Duluth
Apple Valley	Healthpartners Apple Valley Clinic	Duluth	Medexpress Urgent Care
Arden Hills	HealthPartners Urgent Care	Duluth	St. Luke's Miller Creek Medical Clinic & Urgent Care
Austin	Quick Care	Eagan	HealthPartners Eagan Clinic
Blaine	Essentia Health St. Joseph's Clinic Concentra Health Services	Eagan	M Health Fairview Urgent Care
Blaine Blaine		Eden Prairie	Medexpress Urgent Care
Blue Earth	North Memorial Health Urgent Care United Hospital District UC	Eden Prairie	North Memorial Health Urgent Care
Brooklyn	HealthPartners Urgent Care	Edina	Allina Health Urgent Care
Center	neatin arthers orgent care	Edina	Edina Urgent Care (2)
Brooklyn	Park Nicollet Clinic	Edina	M Health Fairview Urgent Care
Center		Edina	MD Family Walk-In Clinic
Brooklyn Park	Fairview Urgent Care	Elk River	North Memorial Health Urgent Care
Brooklyn Park	MedExpress Urgent Care	Fairmont	Center For Primary Care
Buffalo	Allina Health Urgent Care (2)	Fairmont	Mayo Clinic Health System Urgent Care
Buffalo	Urgent Care of Buffalo	Faribault	Allina Health Urgent Care
Burnsville	Park Nicollet Urgent Care	Faribault	Compcare Urgent Care
Champlin	Allina Health Urgent Care	Fridley	Allina Health Palliative Care
Champlin	V-Kare PA	Hibbing	St. Luke's Urgent Care
Chaska	Concentra Health Services	Hilltop	Medexpress Urgent Care
Chaska	Two Twelve Medical Center Urgent Care	Hopkins	Park Nicollet Clinic
Clearwater	CentraCare	Hugo	North Suburban Family Physicians
Cloquet	Essentia Health Cloquet Clinic	Inver Grove	Allina Health Urgent Care
Cloquet	Medexpress Urgent Care	Heights	
Coon Rapids	Allina Health Palliative Care	Inver Grove Heights	Select Urgent Care
Coon Rapids	Allina Health Urgent Care	Lakeville	Compcare Urgent Care
Crystal	Northwest Family Physicians Urgent Care	Lakeville	M Health Fairview Urgent Care

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44 Retail Clinics



20 HealthHUBs

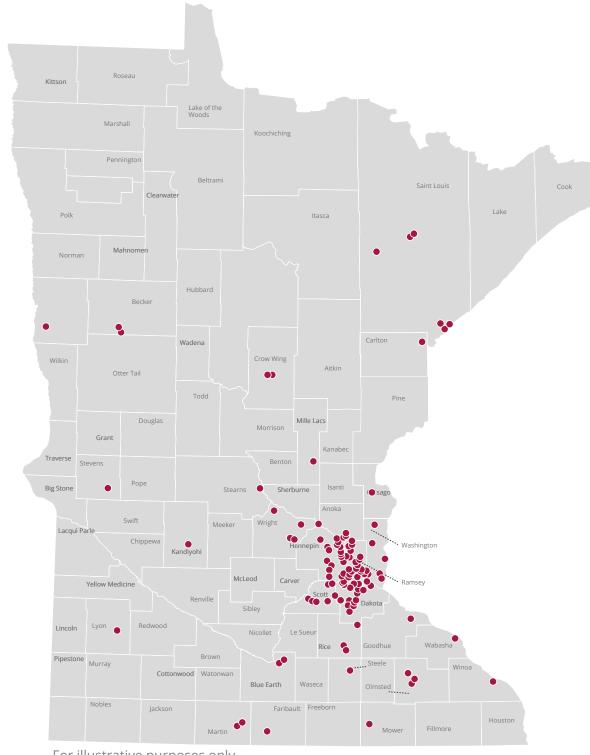








Urgent care centers



For illustrative purposes only.	٠
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City	Urgent care center	City
Lakeville	Northfield Hospital & Clinics	Rochester
Mankato	Mankato Clinic	Rogers
Mankato	Medexpress Urgent Care	Roseville
Maple Grove	North Memorial Health Urgent Care	Saint Paul
Maple Grove	Park Nicollet Clinic and Specialty	Savage
Marshall	AveraNow	Shakopee
Mendota Heights	Concentra Health Services	Shoreview St. Anthon
Milaca	Select Urgent Care	St. Cloud
Minneapolis	Allina Health Palliative Care	St. Louis Pa
Minneapolis	Allina Health Urgent Care (2)	St. Paul
Minneapolis	Concentra Health Services	St. Paul
Minneapolis	HealthPartners Nokomis Clinic	St. Paul
Minneapolis	Hennepin Healthcare Urgent Care	St. Paul
Minneapolis	Urgent Amerikan Clinic	St. Paul
Minnetonka	North Memorial Health Urgent Care	St. Paul
Minnetonka	Park Nicollet Clinic	Stillwater
Monticello	Urgent Care of Monticello	Virginia
Moorhead	Essentia Health — Downtown	Virginia
Morris	Stevens Community Medical Center	Virginia
North Branch	Fairview Clinics	West St. Pa
Northfield	Northfield Hospital & Clinics	Willmar
Owatonna	Compcare Urgent Care	Winona
Plymouth	Medexpress Urgent Care	Woodbury
Plymouth	Westhealth	Woodbury
Red Wing	Interstate Medical Urgent Care	Woodbury
Robbinsdale	Concentra Health Services	Wyoming
Rochester	Compcare Urgent Care	,
Rochester	Mayo Express Care — North	
Rochester	Mayo Express Care — South	

City	Urgent care center
Rochester	Olmsted Medical Center Urgent Care
Rogers	Midwest Healthcare Groups
Roseville	Priority Pediatrics
Saint Paul	Qwik Urgent Care Clinic
Savage	Allina Health Urgent Care
Shakopee	St. Francis Urgent Care (3)
Shoreview	Allina Health Urgent Care (2)
St. Anthony	Urgent Amerikan Clinic
St. Cloud	CentraCare Clinic
St. Louis Park	Park Nicollet Urgent Care
St. Paul	Allina Health Palliative Care
St. Paul	Allina Health Urgent Care (2)
St. Paul	Concentra Health Services
St. Paul	HealthPartners Urgent Care
St. Paul	HealthPartners Urgent Care
St. Paul	M Health Fairview Urgent Care
Stillwater	HealthPartners Urgent Care
Virginia	Essentia Health Clinic
Virginia	Essentia Health Clinic
Virginia	St. Luke's Urgent Care
West St. Paul	Medexpress Urgent Care
Willmar	CentraCare Willmar Lakeland Clinic
Winona	Winona Health Services Urgent Care
Woodbury	Allina Health Urgent Care
Woodbury	HealthPartners Urgent Care
Woodbury	Priority Pediatrics

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44 Retail Clinics





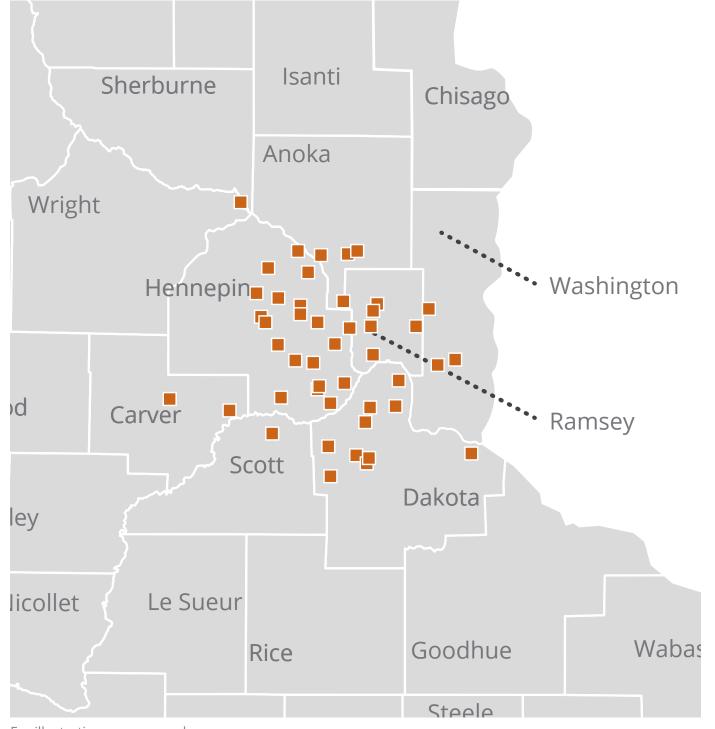






M Health Fairview Lakes Medical Center





City	Retail clinic
Andover	MinuteClinic
Apple Valley	MinuteClinic
Apple Valley	MinuteClinic
Blaine	MinuteClinic
Blaine	MinuteClinic
Bloomington	MinuteClinic
Burnsville	MinuteClinic
Champlin	MinuteClinic
Chaska	MinuteClinic
Coon Rapids	MinuteClinic
Eagan	MinuteClinic
Eden Prairie	MinuteClinic
Edina	MinuteClinic
Edina	MinuteClinic
Fridley	MinuteClinic
Hastings	MinuteClinic
Inver Grove Heights	MinuteClinic
Lakeville	MinuteClinic
Maple Grove	MinuteClinic
Maple Grove	MinuteClinic
Maplewood	MinuteClinic
Minneapolis	MinuteClinic

City	Retail clinic
Minneapolis	MinuteClinic
Minneapolis	MinuteClinic
Minnetonka	MinuteClinic
Minnetonka	MinuteClinic
New Hope	MinuteClinic
Otsego	MinuteClinic
Plymouth	MinuteClinic
Richfield	MinuteClinic
Roseville	MinuteClinic
Shakopee	MinuteClinic
Shoreview	MinuteClinic
St. Cloud	MinuteClinic
St. Louis Park	MinuteClinic
St. Louis Park	MinuteClinic
St. Michael	MinuteClinic
St. Paul	MinuteClinic
St. Paul	MinuteClinic
St. Paul	MinuteClinic
<i>N</i> aconia	MinuteClinic
White Bear Lake	MinuteClinic
Woodbury	MinuteClinic
Woodbury	MinuteClinic

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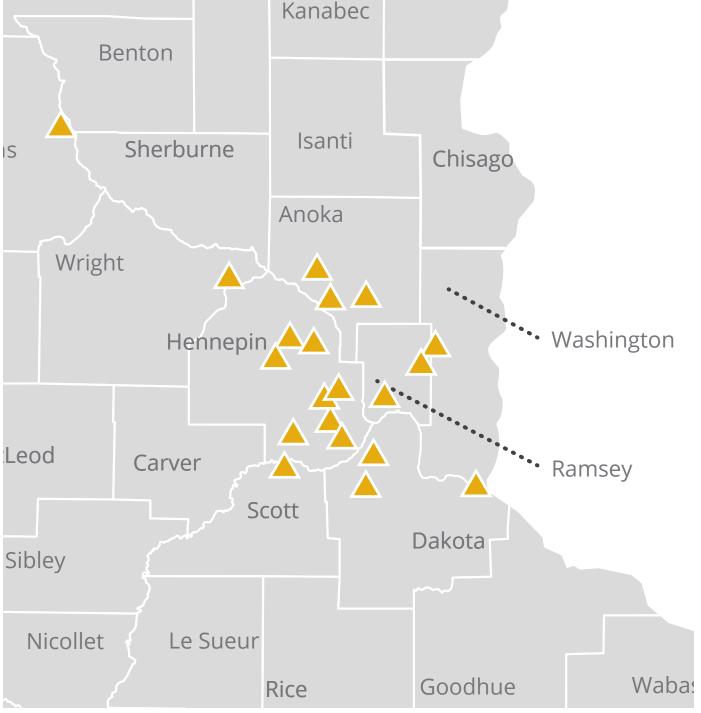












City	CVS HealthHUB
Andover	HealthHUB
Apple Valley	HealthHUB
Blaine	HealthHUB
Bloomington	HealthHUB
Coon Rapids	HealthHUB
Eagan	HealthHUB
Eden Prairie	HealthHUB
Edina	HealthHUB
Hastings	HealthHUB
Maple Grove	HealthHUB
Maplewood	HealthHUB
New Hope	HealthHUB
Plymouth	HealthHUB
Shakopee	HealthHUB
St. Cloud	HealthHUB
St. Michael	HealthHUB
St. Paul	HealthHUB
St. Louis Park	HealthHUB
West Minneapolis	HealthHUB
White Bear Lake	HealthHUB

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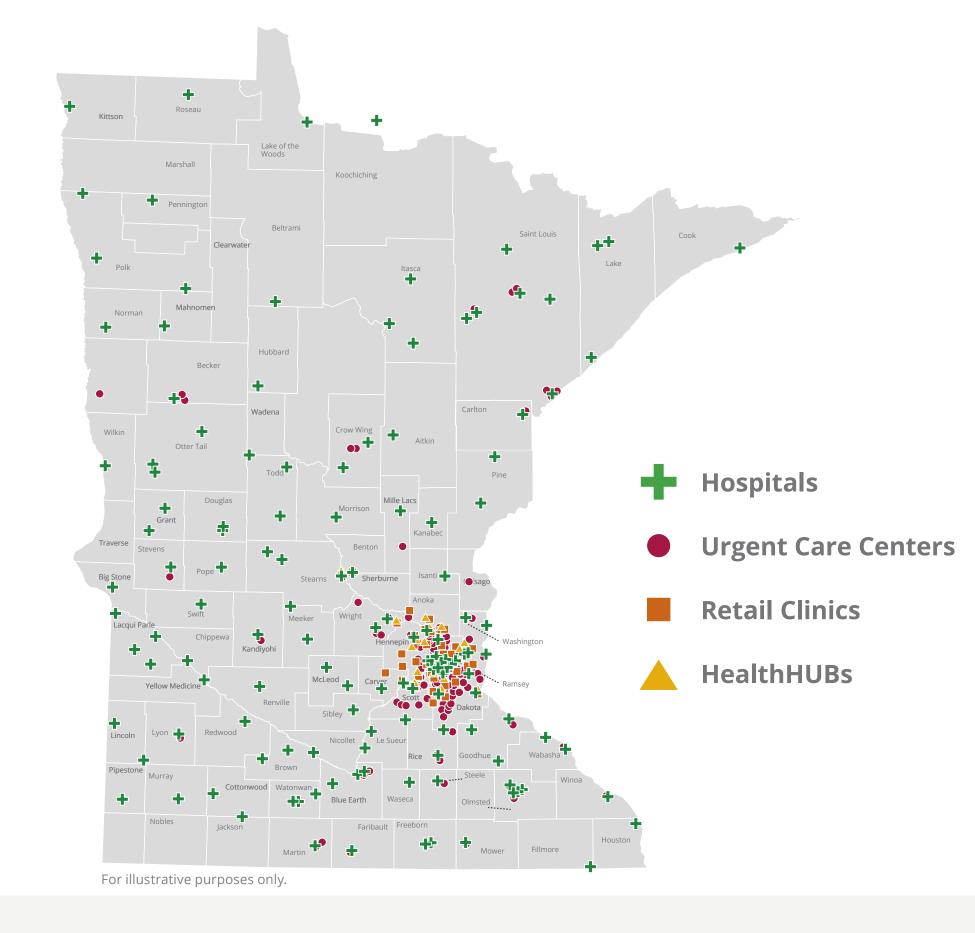






























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